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From 2011-2017, I served as Dean of American University's School of International Service (SIS), overseeing 120 full-time faculty members, 70 staff, and 3,000 undergraduate, master's and doctoral students on campus and online. During my final two years as dean, I served as president of the Association of Professional Schools of International Affairs. I currently co-direct the Bridging the Gap (BtG) project, which trains, mentors and advocates for scholars of political science, international relations, and public policy to engage with policy communities and the public, and I am one of the co-editors of the Oxford University Press BtG book series.

HIGHLIGHTS AS DEAN

- Hired a diverse, multidisciplinary group of 26 tenure-line faculty, including those who study governance, global health, urban ecology, environmental sustainability, terrorism and national security, resource management, and racism, as well as experts on China, India and Russia. Brought notables such as Amb. Susan Rice, J. Ann Tickner, and David Gregory to the School in residence.
- Initiated an innovative partnership with the leading online education provider 2U, creating the first online Master of Arts in International Relations (MAIR) in the United States, and launched the online Master of International Service (MIS) executive education degree. The SIS online programs now enroll more than 300 students – one-third of whom are active duty U.S. military or veterans.
- Created an office to support faculty research and hired a team of dedicated professionals to work closely with faculty in their pursuit of external funding for research and other School partnerships.
- Launched the SIS Advisory Council on Diversity and Inclusion to raise awareness of diversity issues in international affairs, expand career pathways for historically underrepresented students, and create a more inclusive community.
- Led the transformation of the School's undergraduate and graduate curricula, including the introduction of new first-year seminars taught by full-time faculty for all incoming SIS undergraduates, a new capstone experience for graduate students to work in small teams on projects with external partners, and increased skills training for undergraduate and graduate students.
- Completed the fundraising for the SIS building and generated substantial new revenues to support student scholarships, internships and study abroad.
- Built a communications infrastructure in order to better inform internal and external audiences of the accomplishments of students, faculty, staff and alumni.
- Established the SIS Office of Career Development in order to better serve undergraduate and graduate students and to assist alumni at any stage of their careers.
- Hosted numerous world leaders including U.S. President Barack Obama, Canadian Prime Minister Justin Trudeau, and Chinese Vice-Premier Liu Yandong.

CURRENT APPOINTMENTS

In addition to my tenured faculty appointment as Professor of International Relations at American University, I am currently a Robert Bosch Senior Visiting Fellow at the Center on the United States and Europe at the Brookings Institution.

PRIOR FACULTY AND ADMINISTRATIVE APPOINTMENTS

I taught my first class as a lecturer at the University of California, Berkeley in 1988. After finishing my Ph.D., I taught for three years as a tenure-track assistant professor at Cornell University before moving to George Washington University, where I received tenure in 1998. At GWU, I directed the Institute for European, Russian and Eurasian Studies from 2001-2005 and taught until 2011, when I left to become dean at AU.

EDUCATION

I received my A.B. in Government *magna cum laude* from Harvard College in 1983, and then received my M.A. (1985) and Ph.D. (1990) in Political Science from the University of California, Berkeley, where I received the Peter H. Odegard Memorial Award for Outstanding Achievement as a Distinguished Doctoral Candidate.

FELLOWSHIPS

I have held numerous fellowships, including Library of Congress Chair in U.S.-Russia Relations (2018-19), Visiting Senior Fellow at the Council on Foreign Relations (2017-19), Transatlantic Academy Fellow at the German Marshall Fund (2010-2011), Whitney Shepardson Senior Fellow for Transatlantic Relations at the Council on Foreign Relations (2007-2010), Edward Teller National Fellow (2009) and W. Glenn Campbell and Rita Ricardo-Campbell National Fellow (2008) at the Hoover Institution (2008), Public Policy Scholar at the Woodrow Wilson International Center for Scholars (2007), Whitney H. Shepardson Senior Fellow at the Council on Foreign Relations (2006-07), Policy Research Scholar at the George Washington Institute of Public Policy (2005-07), Henry A. Kissinger Chair in Foreign Policy and International Relations at the Library of Congress (2005-06), Visiting Fellow at The Brookings Institution (1998-99), Visiting Pre-doctoral and Post-doctoral Fellow at the Center for International Security and Arms Control, Stanford University (September 1989-December 1990), and dissertation fellow at the Institute on Global Conflict and Cooperation (1987-88).

In 1995-96, I was a Council on Foreign Relations International Affairs Fellow at the State Department and on the National Security Council staff, where I served as a director of Russian, Ukrainian and Eurasian Affairs.

BOOKS

America Between the Wars: From 11-9 to 9-11. PublicAffairs 2008; with Derek Chollet. Named a “Best Book of 2008” by *Slate* and a “2008 Favorite Book” by *The Daily Beast*.

Power and Purpose: U.S. Policy toward Russia after the Cold War. Brookings Institution 2003; with Michael McFaul.

Not Whether But When: The U.S. Decision to Enlarge NATO. Brookings Institution 1999.

Leadership Style and Soviet Foreign Policy: Stalin, Khrushchev, Brezhnev, Gorbachev. The Johns Hopkins University Press 1994.

BOOK AWARDS

Georgetown University Leggold Book Prize for the best book on international relations, for *Power and Purpose*.

Edgar S. Furniss Book Award for the best book by a first-time author in national security studies, for *Leadership Style and Soviet Foreign Policy*.

GRANTS

I have been co-principal investigator at American University for Carnegie Corporation of New York grants for Bridging the Gap—Fostering Greater Policy Relevance in Political Science and International Studies, totaling more than \$2.7 million since 2012.

I have served as a principal investigator for other grants at American University and George Washington University that received federal funding totaling nearly \$1.5 million.

SELECT ARTICLES, ESSAYS, BOOK CHAPTERS AND REPORTS

I have authored or co-authored more than fifty articles, essays, book chapters and reports. Since 2018, these include:

“NATO at 70: Is the USA Still In It for the Long Haul,” *Journal of Transatlantic Studies*, June 2019, first published online on March 20, 2019; Available at: <https://rdcu.be/br4hW>

“The Misunderstood Roots of International Order—And Why They Matter Again,” *Washington Quarterly*, Fall 2018; available at <https://www.tandfonline.com/eprint/nJVPqfSAvDeGDSFaYGxu/full>

“Bill and Boris: A Window into a Most Important Post-Cold War Relationship,” *Texas National Security Review*, vol. 1, issue 4; posted online August 28, 2018; available at <https://tnsr.org/2018/08/bill-and-boris-a-window-into-a-most-important-post-cold-war-relationship/>

“The Unconstrained Presidency,” *Foreign Affairs*, September/October 2018; with Elizabeth Saunders; available at <https://www.foreignaffairs.com/articles/unconstrained-presidency>

“NATO’s Charter: Adaptable but Limited,” Ian Shapiro and Adam Tooze, eds., *Charter of the North Atlantic Treaty Organization* (Yale University Press, 2018)

“Less Whole, Less Free, Less at Peace: Whither America’s Strategy for a Post-Cold War Europe?” *War on the Rocks*, February 12, 2018; available at <https://warontherocks.com/2018/02/less-whole-less-free-less-peace-whither-americas-strategy-post-cold-war-europe/>

Some of my previous articles and essays include:

“Good Foreign Policy is Invisible: Why Boring is Better,” *Foreign Affairs*, February 28, 2017; with Elizabeth Saunders; available at <https://www.foreignaffairs.com/articles/united-states/2017-02-28/good-foreign-policy-invisible>

“Promises Made, Promises Broken? What Yeltsin Was Told About NATO in 1993 and Why it Matters,” *War*

on the Rocks, July 12, 2016; available at <http://warontherocks.com/2016/07/promises-made-promises-broken-what-yeltsin-was-told-about-nato-in-1993-and-why-it-matters/>

“Revitalizing the U.S. National Security Strategy,” *The Washington Quarterly*, Winter 2016; with Jeremi Suri

“The Future of NATO.” A Council on Foreign Relations Special Report. February 2010

“Global NATO,” *Foreign Affairs* (September/October 2006); with Ivo Daalder

“Nationalist Strategies and European Integration,” *Perspectives on Politics* (March 2004); with Zsuzsa Csergo. Reprinted in *The Hungarian Status Law: Nation Building and/or Minority Protection*, edited by Zoltan Kantor et. al. (Sapporo, Japan: Slavic Research Center, 2004); also translated into Hungarian and Japanese

“Psychology and International Relations Theory,” *Annual Review of Political Science* (2001); with Philip E. Tetlock

“Human Nature and World Politics: Cognition, Identity, and Influence,” *International Journal of Psychology* 35, 2 (2000); with Philip E. Tetlock

“NATO Expansion: Anatomy of a Decision,” *The Washington Quarterly* (Winter 1998). Reprinted in *The Domestic Sources of American Foreign Policy: Insights and Evidence*, edited by Eugene R. Wittkopf and James M. McCormick (Rowman & Littlefield, 1999)

“Psychology and Security,” *Security Studies* 6 (Summer 1997)

“A Tale of Two Worlds: Core and Periphery in the Post-Cold War Era,” *International Organization* 46 (Spring 1992); with Michael McFaul. Reprinted in part in *Toward the Twenty-First Century: A Reader in World Politics*, edited by Glenn Hastedt and Kay Knickrehm (Prentice-Hall, 1994)

COMMENTARY

I have published more than eighty op-eds and blog posts. Since 2018, these include:

“The Kosovo War in Retrospect,” *War on the Rocks*, March 24, 2019; with Gorana Grgic; available at <https://warontherocks.com/2019/03/the-kosovo-war-in-retrospect/>

“The Senate and Intelligence Community Rebuked Trump on National Security This Week: Here’s Why That Matters—A Lot,” *The Monkey Cage at the Washington Post*, February 2, 2019; with Sarah A. Binder and Elizabeth N. Saunders; available at https://www.washingtonpost.com/news/monkey-cage/wp/2019/02/02/the-senate-and-intelligence-community-rebuked-trump-on-national-security-this-week-heres-why-that-matters-a-lot/?utm_term=.141748797044

“Is There a New Foreign Policy Consensus Forming?” *War on the Rocks*, February 1, 2019; available at <https://warontherocks.com/2019/02/assessing-the-texas-national-security-reviews-progressive-and-conservative-foreign-policy-roundtables-is-there-a-new-consensus-forming/>

“Why We’ll Miss George H.W. Bush,” *The Conversation*, December 1, 2018; available at <https://theconversation.com/why-well-miss-george-h-w-bush-americas-last-foreign-policy-president-95560>

“Introduction: Trump and NATO—Disruption or Distraction?” in Policy Roundtable: Trump and the Future of

NATO, *Texas National Security Review*, September 25, 2018; available at <https://tnsr.org/roundtable/policy-roundtable-trump-and-the-future-of-nato/>

“President Trump Goes to Europe This Week. Its Leaders Are Bracing for the Impact,” *The Monkey Cage at the Washington Post*, July 9, 2018; available at https://www.washingtonpost.com/news/monkey-cage/wp/2018/07/09/president-trump-goes-to-europe-this-week-its-leaders-are-bracing-for-the-impact/?utm_term=.5432f400efba

“Building Policy Networks,” *Duck of Minerva*, June 27, 2018; available at <http://duckofminerva.com/2018/06/building-policy-networks.html>

“What North and South Korea Can Learn From German Unification,” *The Monkey Cage at the Washington Post*, April 27, 2018; available at https://www.washingtonpost.com/news/monkey-cage/wp/2018/04/28/what-north-and-south-korea-can-learn-from-german-reunification/?noredirect=on&utm_term=.63d8d72d7a3a

“Introduction: How Do We Bridge the Gap?” *Texas National Security Review Roundtable*, February 20, 2018; available at <https://tnsr.org/roundtable/policy-roundtable-bridge-gap-academics-policymakers/>
Reprinted as “A New Generation of Scholars Looks to Bridge the Gap,” *War on the Rocks*, February 22, 2018; available at <https://warontherocks.com/2018/02/bridging-the-gap/>

Select commentary published prior to 2018 includes:

“Preparing Files for Reappointment and Tenure: Some Sharp Guidance,” *Duck of Minerva*, August 22, 2017; available at <http://duckofminerva.com/2017/08/preparing-files-for-reappointment-and-tenure-some-sharp-guidance.html>

“There Are No Notes on Trump’s Meeting with Putin. That’s a Big Deal,” *The Monkey Cage at the Washington Post*, July 19, 2017 (revised version republished on July 13, 2018 and January 12, 2019); available at https://www.washingtonpost.com/news/monkey-cage/wp/2017/07/19/there-are-no-notes-on-trumps-meeting-with-putin-thats-a-big-deal/?utm_term=.efb5419bc1cc

“Why Universities and Foundations Should Get Together Sooner,” *Chronicle of Higher Education*, April 14, 2017; with Bruce Jentleson, Jessica Trisko Darden and Steve Weber; available at <http://www.chronicle.com/article/Why-Universities-and/239721>

“Reviving Progressive Foreign Policy,” *The National Interest*, June 9, 2016; with Jonathan Kirshner; available at <http://nationalinterest.org/feature/reviving-progressive-foreign-policy-16533>

“Stop Blaming NATO for Putin’s Provocations,” *The New Republic*, April 17, 2014; available at <http://www.newrepublic.com/article/117423/nato-not-blame-putins-actions>

“J.F.K.’s ‘Strategy of Peace’,” *The International Herald Tribune*, June 9, 2013; available at http://www.nytimes.com/2013/06/10/opinion/global/jfks-strategy-of-peace.html?_r=0

“Flowers in the Desert,” *The New Republic*, February 9, 2011; available at <http://www.newrepublic.com/article/politics/83093/Egypt-democracy-Mubarak-pessimistic>

“Guest Post: Making Qaddafi Go,” The Water’s Edge blog, Council on Foreign Relations, April 4, 2011; available at <http://blogs.cfr.org/lindsay/2011/04/04/guest-post-making-qaddafi-go/>

“Undisciplined: The Ivory Tower Survey Is Asking the Wrong Questions of the Wrong People,” *Foreign Policy*, January-February 2012; available at <http://www.foreignpolicy.com/articles/2012/01/03/undisciplined>

CURRENT PROFESSIONAL ACTIVITIES

I serve as co-director of the Bridging the Gap project and co-editor of the Oxford University Press Bridging the Gap Book Series. In addition, I serve as a member of the International Studies Association International Security Studies Section Task Force on Diversity and Inclusion, the Strategic Committee of the Paris School of International Affairs, the Editorial Board of the *Texas National Security Review*, and the Teaching, Research, and International Policy (TRIP) Policy Survey Advisory Board. I am also a member of the Council on Foreign Relations.

WORKSHOPS AND CONFERENCES CONVENED

As co-director of Bridging the Gap, I help convene the annual New Era workshop for Ph.D. students and post-docs and the annual International Policy Summer Institute for faculty. In addition, I hosted two workshops for senior administrators from across the country to discuss efforts to help faculty increase their policy and public engagement: an all-day meeting with thirteen university provosts in June 2016 was followed by a workshop with provosts and foundation representatives.

At George Washington University, I helped develop the annual Summer Institute on Conducting Archival Research and the GWU-UC Santa Barbara-London School of Economics annual graduate student conference on the Cold War as well as other major conferences as part of our GWU Cold War group.

SELECT PRIOR PROFESSIONAL ACTIVITIES

I have engaged in a wide variety of professional service, including President of the Association of Professional Schools of International Affairs and co-chair of the Board of Directors of the Public Policy and International Affairs Program.

For the Council on Foreign Relations, I have served as chair of the International Affairs Fellowship Selection Committee and co-chair of the Washington, D.C. Term Member Advisory Committee, and I have been a member of the Committee on Studies and the Life Membership Committee.

I have served on a number of university external review committees, including for St. Gallen University’s Program in International Affairs, the Naval War College Department of National Security Affairs, the Josef Korbel School of International Studies at the University of Denver, the University of Washington Jackson School of International Studies, and the Columbia University School of International and Public Affairs (chair).

I have served on peer review panels for the Woodrow Wilson International Center for Scholars and the United States Institute of Peace.

SELECT MEDIA APPEARANCES

My media appearances include NPR On Point, ABC World News Tonight, NBC Nightly News, CNN, Fox News with Shepard Smith, The Diane Rehm Show, C-SPAN Washington Journal, NightTalk with Mike Schneider on Bloomberg TV, the Rachel Maddow Radio Show, the Leonard Lopate Show, Wisconsin Public Radio, the Jim Bohannon Show on Westwood Radio, the Milt Rosenberg Show on WGN Radio, Word on Words on Nashville Public Television, CNBC, CBC, BBC, Minnesota Public Radio, Wisconsin Public Radio, Voice of America, KQED San Francisco, The Roberts Report, and Federal News Radio.